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# PUBLIC IMPROVEMENTS PROGRAM CAPITAL IMPROVEMENTS BUDGET



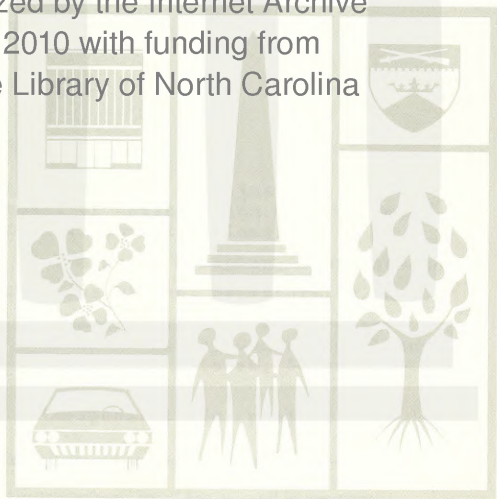
**KINGS MOUNTAIN, N.C.**





PUBLIC IMPROVEMENTS PROGRAM  
CAPITAL IMPROVEMENTS BUDGET

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KINGS MOUNTAIN, N.C.

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October, 1967

Price: \$1.00



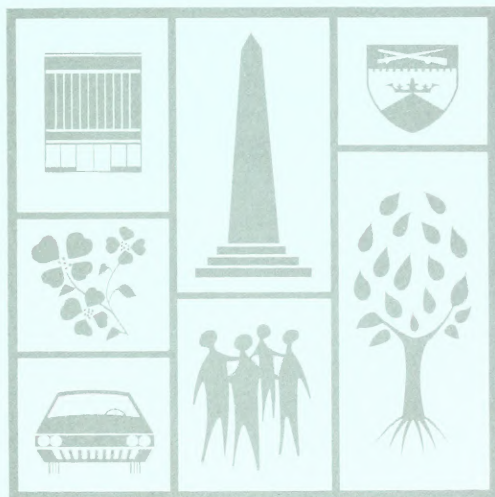
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# PUBLIC IMPROVEMENTS PROGRAM





PART I  
PUBLIC IMPROVEMENTS PROGRAM

INTRODUCTION

A city's Public Improvements Program is a comprehensive delineation of needed physical improvements (e.g., streets, water and sewer lines) and new and replacement items of equipment that are required during a twenty-year period. The Land Development and Community Facilities Plan, published in December, 1965, showed the future needs in Kings Mountain for roads, parks, and other public improvements. This report programs those needs so that the most vital are undertaken first and that opportunities are not lost as Kings Mountain gradually develops in the years ahead. Specifically, the Public Improvements Program is defined as follows:

"A program which identifies and lists public improvements based on other plan items. It establishes a priority schedule with appropriate justifications after taking into account relative urgency of public need. The Public Improvements section provides the groundwork for the community's capital improvements budget."<sup>1</sup>

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<sup>1</sup> Answers on Comprehensive Community Planning, Department of Housing and Urban Development, Program Guide #2



## PROJECT DETERMINATION

For the purpose of this study, a "project" is defined as one which is self-contained and which will be constructed as a unit. Many projects will be steps in the development of other projects or programs. A Public Improvements Program for purposes of this study involves:

1. New or expanded lines or facilities of a permanent character costing at least \$1,000;
2. Remodeling or replacement of an existing facility costing at least \$1,000;
3. Items of equipment having a productive life of at least five years and costing at least \$1,000; and
4. The purchasing of land for a community facility such as a park or highway.

## METHODOLOGY OF SCHEDULING IMPROVEMENTS

The methodology entails a verbal justification for each project and the assignment of priorities. These projects and their justifications are a result of the analysis and recommendations contained in the Kings Mountain Land Development Plan and the Community Facilities Plan (published December, 1965), and the recommendations of knowledgeable city officials and consulting engineers. Naturally, the priorities were assigned on the basis of greatest need and relative urgency. Some of the questions weighed when assigning priorities were:

1. Would the project contribute to or insure the protection of human life?
2. Would the project protect and increase the value of private property?
3. Would the project reduce the operating cost of a facility?
4. Would the project contribute a public service that enhances the convenience and comfort of the citizenry?



## FINANCING

Definite cost estimates and methods of financing are not given in the Public Improvements Program. However, approximations were used in compiling the list of public improvements so that the Public Improvements Program will be within the fiscal capabilities of the town. A detailed financial analysis and cost estimates are included in the Capital Budget portion of this study.

## UTILIZATION OF THE PUBLIC IMPROVEMENTS PROGRAM

This program has no legal status; therefore, its effectiveness will be determined by its usage by town officials. Such a program must be flexible, and because of the nature of the program it should be reviewed and updated periodically.

The Public Improvements Program for Kings Mountain will be presented in the following format:

1967-73	Six-Year Grouping
1973-77	Four-Year Grouping
1977-82	Five-Year Grouping
1982-87	Five-Year Grouping

These groupings will list the various public improvements projects by department with appropriate justification. In addition, a line item number is assigned to each project in the 1967-73 grouping. This number does not imply any priority order, but merely provides a cross-reference from the Public Improvements Program to the Capital Budget.





SCHEDULE OF IMPROVEMENTS

1967 - 1973

DEPARTMENT OR FUNCTION	<u>Line Item Number</u>
<u>City Hall</u>	
Renovation of the City Hall -- to provide additional office space.	1
Purchase and installation of a billing and bookkeeping machine -- to replace outmoded equipment.	2
<u>City Garage</u>	
Construction of a new facility -- to replace present inadequate building. This new facility will also provide covered storage space for city vehicles.	3
<u>Fire Department</u>	
Purchase of 1,000 GPM pumper -- to replace 1938 500 GPM. This new truck is needed to upgrade Kings Mountain fire rating.	4
<u>Police Department</u>	
Replacement of police patrol cars (one per year). Police cars are replaced on an annual basis because of excessive mileage and wear.	5-10
<u>Electrical Department</u>	
Replace line truck -- to minimize operating expenses.	11
Construction of new circuits to balance load of electrical system	12



Gas Department

Construction of additional gas lines -- to provide this service to newly urbanizing areas:

- |   |    |
|---|----|
| -- Construct a 3" gas line in Lake Montonia Road from the pumping station on York Road east for 1,000 feet. | 13 |
| -- Construct a 3" gas line in Linwood Road from Boyce Street south.   | 14 |
| -- Construct a 2" gas line in Ashley Park Road from Roxford Road.   | 15 |
| -- Construct a 3" gas line in N.C. 161 (Cherryville Road) north from Benfield Road.                         | 16 |
| -- Construct a 3" gas line in North Cansler Street to N.C. 216.   | 17 |
| -- Construct a 2" gas line in Joyce Street from Meadowbrook Road.   | 18 |
| -- Construct a 2" gas line in Oakland Street from Meadowbrook Road.   | 19 |

The following equipment schedule of replacement -- to minimize operating expenses:

- |                                 |    |
|---------------------------------|----|
| -- 1957 1/2 ton pick-up truck.  | 20 |
| -- 1961 David ditching machine. | 21 |

Water Department

The following lines are needed to provide water service to a recently annexed subdivision:

- |   |    |
|---|----|
| -- Construct a 6" water line in Allison Court from Downing Road to Wales Street.                      | 22 |
| -- Construct a 6" water line in Downing Road from Garrison Street to the termination of Downing Road. | 23 |
| -- Construct a 6" water line in Joyce Street Extension.   | 24 |



(Water Department, continued)

	<u>Line Item Number</u>
-- Construct a 6" water line in Oakland Street from Meadowbrook Drive to the termination of Oakland Street.	25
-- Construct an 8" water line in York Road south from the existing main on Oriental Avenue to Interstate 85.	26
-- Construct a 6" water line in Garrison Drive from U.S. 74 to the termination of Garrison Drive.	27
-- Construct an 8" water line in Wales Road from Downing Road to termination of Wales Road.	28
-- Construct an 8" water line in North Cansler Street from Gantt Street to N.C. 216.	29

The following lines are needed to serve residential and industrial areas, and as replacements for inadequately sized lines:

-- Construct a 6" water line in Phifer Road from West Mountain Street to the Senior High School (replacement line).	30
-- Construct an 8" water line along U.S. 74 from the city limits to Lafayette Street (residential growth).	31
-- Construct an 8" water line in N.C. 161 north from the existing main in Benfield Road to the Gaston County county line (residential growth).	32
-- Extend existing 6" water line in Grove, Linwood, Jackson and Woodside Streets (residential growth).	33
-- Construct a 12" water line in Canterbury Road from the existing 12" main on Oriental Avenue to Interstate 85 (industrial growth).	34
-- Construct an 8" water line in Cleveland Avenue from the existing main in Ridge Street to Lineood Avenue (replacement line).	35



Water Department, continued)

Line  
Item  
Number

- Construct an 8" water line in Battleground Avenue from Wells Street to Margrace Mill area (residential area). 36
- Construct an 8" water line in Piedmont Street and Cherryville Road to its intersection with North Cansler Street. 37
- Construct an 8" water line in Waco Road from the city limits to Spring Street. 38

Acquisition of land for proposed reservoir and dam to provide additional water service. This reservoir is needed to insure an adequate water supply for Kings Mountain in the future. Also construct a new 4 MGD water treatment plant, related pumping facilities and a 24" transmission line. 39

All of these facilities must be constructed to alleviate the present water shortage and to insure an adequate supply for the future.

Repair and paint filter plant. 40

This is necessary maintenance to keep this facility in sound condition.

The following equipment should be replaced to minimize operating expenses:

- Replace raw water gauge at the filter plant. 41
- Replace finished water gauge at the filter plant. 42
- Replace 1955 Chevrolet dump truck. 43
- Replace 1962 3/4 ton Ford pick-up. 44





Sewer DepartmentLine  
Item  
Number

Improvements to the sewer system. These are needed to serve existing development, recently annexed subdivision and urbanized areas contiguous to the city limits:

- Construct 2 MGD sewage treatment plant at junction of Pilot, Muddy and Buffalo Creeks. Construct two (2) 24" outfall lines to the plant -- one from the northeastern sector of the city and one from the southwestern section with the two joining on U.S. 74 and going from thence to the treatment plant. Also increase capacity of McGill treatment plant by 500,000 gallons per day. 45
- Construct an 8" sewer line in Allison Court from Downing Road to Wales Street. 46
- Construct an 8" sewer line in Downing Road from Garrison Street to the termination of Downing Road. 47
- Construct an 8" sewer line in Joyce Street Extension. 48
- Construct an 8" sewer line in Sims Street from U.S. 74 to the termination of Sims Street. 49
- Construct an 8" sewer line in Oakland Avenue from Meadowbrook Drive to the termination of Oakland Avenue. 50
- Construct a 15" sewer line in Phenix Street to McGill Street treatment plant. 51
- Construct an 8" sewer line in York Road south from the existing line in Oriental Avenue to Interstate 85. 52
- Construct an 8" sewer line in Garrison Drive from U.S. 74 to the termination of Garrison Drive. 53
- Construct an 8" sewer line in Wales Road from Downing Road to the termination of Wales Road. 54

The following will be needed to serve urbanizing areas:

- Construct an 8" sewer line in North Cansler Street from Gantt Street to N.C. 216. 55



(Sewer Department, continued)

Line  
Item  
Number

- |  |    |
|--|----|
| -- Construct a 15" sewer line in Canterbury Road from Oriental Avenue to Interstate 85.                              | 56 |
| -- Construct an 8" sewer line in Battleground Avenue from Wells Street to Margrace Mill area.                        | 57 |
| -- Construct an 8" sewer line in Piedmont Avenue and Cherryville Road to its intersection with North Cansler Street. | 58 |
| -- Construct an 8" sewer line in Waco Road from the city limits to Spring Street.                                    | 59 |

Sanitation Department

The following equipment should be replaced to minimize operating expenses:

- |  |    |
|--|----|
| -- Replace 1957 Chevrolet truck M.B. packer. | 60 |
| -- Replace 1963 Ford truck and leach packer. | 61 |
| -- Purchase payloader for landfill.          | 62 |

Street Department

The following street improvements are needed for the implementation of the city's segment of the Thoroughfare Plan:

- |   |    |
|---|----|
| -- Widening of Cansler Street from Walker Street to West Gold Street.                     | 63 |
| -- Widening of East Gold Street from Battleground Avenue to Oriental Street.              | 64 |
| -- Widening and realignment of York Road from the city limits to the South Carolina line. | 65 |

(An annual appropriation of \$20,000 is scheduled for minor street improvements. These include sidewalk repair and construction, street resurfacing and curb and gutter repair and construction.)



(Street Department, continued)

Line  
Item  
Number

The following equipment should be replaced to minimize operating expenses:

-- Replace 1953 Dodge 1½ ton dump truck.	66
-- Replace 1955 Chevrolet 1½ ton dump truck.	67
-- Replace 1953 Chevrolet 1½ ton dump truck.	68
-- Replace 1949 tractor and mower.	69
-- Replace 1964 Ford dump truck.	70

Urban Renewal

The downtown renewal project is necessary for the "revitalization" and upgrading of the central business district. 71

Recreation

-- Construction of city-wide recreation facility. This facility, to be constructed at Deal Park, will provide recreational services for the citizens of Kings Mountain, and office space for community organizations.	72
-- Acquisition of additional parkland (7 acres) adjacent to McGinnis Street Park.	73
-- Construction of additional facilities at the McGinnis Street park. This construction will provide additional facilities such as picnic tables, cooking areas and picnic shelters.	74
-- Purchase of additional equipment for the McGinnis Street Park. This equipment will provide more diversified recreational services at the park.	75

Library

-- Enlargement and remodeling of the present library -- to provide additional book storage space, reading facilities and conference rooms.	76
-- Provision of additional book stock and equipment.	77



SCHEDULE OF IMPROVEMENTS

1973 - 1977

DEPARTMENT OR FUNCTION

Fire Department

Replace 1960 750 GPM pumper truck -- to minimize operating expenses.

Police Department

Replace one patrol car annually -- to minimize operating expenses.

Replace base console and radio equipment -- to minimize operating expenses.

Water Department

The following water lines should be constructed to provide service to rapidly growing areas as well as those areas which would develop if water service were made available. All of these lines are located outside the town limits and some of them would be the responsibility of the developers (e.g., subdivision service systems).

- Construct a 6" water line in Linwood Avenue from the end of existing main to U.S. 74.
- Construct a 6" water line west along U.S. 74 from Lafayette Street to SR 2031.
- Construct a 6" water line in N.C. 216 from Cansler Street to SR 2033.
- Construct an 8" water line in SR 2033 from N.C. 216 to its intersection with SR 2026.
- Construct an 8" water line in SR 2026 from its intersection with SR 2034 to its intersection with SR 2033.
- Construct an 8" water line in Phifer Road from the Senior High School to an unnamed creek southwest of the school.
- Construct an 8" water line south in N.C. 161 from Interstate 85 to the intersection of N.C. 161 and SR 2292.





(Water Department, continued)

- Construct an 8" water line north in N.C. 161 to SR 1305.

The following equipment should be replaced to minimize operating expenses:

- Replace 1 dump truck.
- Replace 1 3/4 ton pickup.

Sewer Department

These lines will be constructed in the same areas as the proposed water lines:

- Construct an 8" sewer line in Linwood Avenue from the end of the existing main to U.S. 74.
- Construct an 8" sewer line west along U.S. 74 from Lafayette Street to SR 2031.
- Construct an 8" sewer line in N.C. 216 from Cansler Street to SR 2033.
- Construct an 8" sewer line in SR 2033 from N.C. 216 to its intersection with SR 2026.
- Construct an 8" sewer line in SR 2026 from the intersection of SR 2034 to the intersection of SR 2033.
- Construct an 8" sewer line in Phifer Road from the Senior High School to an unnamed creek southwest of the school.
- Construct an 8" sewer line south of N.C. 161 from Interstate 85 to the intersection of N.C. 161 and SR 2292.
- Construct an 8" sewer line north in N.C. 161 to SR 1305.

Sanitation Department

The following equipment should be replaced to minimize operating expenses:

- Replace 2 trucks and packers.



### Street Department

The following street improvements are needed for the continued implementation of the thoroughfare plan:

- Extension of Gaston Street in a northwesterly direction to connect with Piedmont Avenue.
- Realignment of Battleground Avenue from Dickson Street to Wells Street.
- Realignment of Linwood Road from Ellison Street to Bridges Street.
- Extension of Garrison Drive in a northerly direction to connect with SR 2034.
- Extension of Garrison Drive in a southerly direction to connect with Battleground Avenue.

The following equipment should be replaced to minimize operating expenses:

- Replace 3 1½ ton dump trucks.
- Replace 1 tractor and mower.
- Replace 1 dump truck.

### Recreation

Develop an approximately 50-acre park at the new water reservoir. This facility would provide water sports facilities to Kings Mountain citizens.



SCHEDULE OF IMPROVEMENTS

1977 - 1982

DEPARTMENT OR FUNCTION

Police Department

Replace two patrol cars annually -- to minimize operating expenses and add one additional car due to population increase.

Water Department

Engineering study and evaluation of the city's water system. This study will be necessary to determine what additional distribution lines will be needed after the installation of the lines programmed in the first ten-year period.

The following equipment should be replaced to minimize operating expenses:

- Replace 1 dump truck.
- Replace 1 3/4 ton pick-up.

Sewer Department

Engineering study and evaluation of the existing sewerage system. This study will be needed in conjunction with the aforementioned engineering report and evaluation of the water system.

Sanitation Department

The following equipment should be replaced to minimize operating expenses:

- Replace 2 trucks and packers.



Street Department

The following street improvements are needed for the implementation of the thoroughfare plan:

- Construct that portion of the outer loop running from Linwood Avenue in a northeasterly direction to SR 2022.
- Construct that portion of the outer loop running from SR 2022 in a westerly direction to SR 2034.

The following equipment should be replaced to minimize operating expenses:

- Replace 3 1½ ton dump trucks.
- Replace 1 tractor and mower.
- Replace 1 dump truck.





SCHEDULE OF IMPROVEMENTS

1982 - 1987

DEPARTMENT OR FUNCTION

Fire Department

Replace 1 1,000 gallon pumper -- to minimize operating expenses.

Police Department

Replace two police patrol cars annually -- to minimize operating expenses and add one additional car due to population increase.

Water Department

Continued expansion of the water distribution system in accordance with the city's engineering water study.

The following equipment should be replaced to minimize operating expenses:

- Replace 1 dump truck
- Replace 1 3/4 ton pick-up.

Sewer Department

Continued expansion of the sewerage system in accordance with the city's engineering sewerage system study.

Sanitation Department

The following equipment should be replaced to minimize operating expenses:

- Replace 2 trucks and packer.



### Street Department

The following street improvements are needed for continued implementation of the thoroughfare plan:

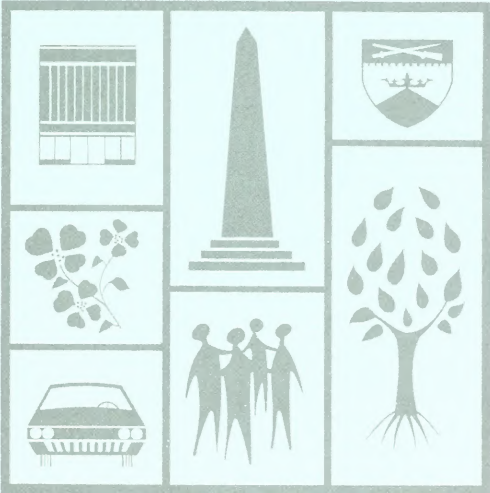
- Construct that portion of the outer loop running from N.C. 216 to N.C. 161.
- Extension of Gaston Street in a southerly direction to connect with the outer loop.
- Construct that portion of the outer loop running in an easterly direction from N.C. 161 to U.S. 74.

The following equipment should be replaced to minimize operating expenses:

- Replace 3 1½ ton dump trucks.
- Replace 1 tractor and mower.
- Replace 1 dump truck.



# CAPITAL IMPROVEMENTS BUDGET





PART II  
CAPITAL IMPROVEMENTS BUDGET

INTRODUCTION

This Capital Improvements Budget should not be confused with the city's annual budget. The former, which is generally for a six-year period, is concerned only with those capital expenditures which the municipality must make, i.e., construction, remodeling, or expansion of utility services and other physical facilities, items of equipment that will need replacing, and the purchase of land for community facilities. The annual budget, which is for a one-year period, is primarily concerned with the normal operating function of the city such as adequate personnel, supplies and materials, but it also includes that year's capital expenditures.

Kings Mountain's Capital Improvements Budget will cover the six-year period from fiscal year 1967-68 through fiscal year 1972-73. It charts a financial course which will enable the city to alleviate present deficiencies and to construct needed improvements as documented in the Public Improvements Program section of this report.

Although the Capital Improvements Budget is concerned with different financial areas than is the bulk of the annual budget, coordination between the two is mandatory. The six-year capital improvements program should be presented to the City Board along with the annual budget.





As one year passes into history, a new year is added to the Capital Budget, necessary revisions are made with regard to current or proposed projects, and completed projects are eliminated. If the aforementioned budgeting procedure is used, capital budgeting becomes a continuous process and the majority of the proposed projects will be presented to the City Commissioners at least three years in advance of final approval and actual construction.

In summary, Kings Mountain will derive the following benefits from a Capital Improvements Budget:

1. The program tells approximately how much money will be needed and permits, by proper scheduling of projects, the maximum use of current revenues in meeting capital needs rather than bond issues.
2. Capital expenditures play a very important part in determining future operating costs and growth patterns.
3. Financial data collected for the capital budget can be utilized in other budget operations.
4. Lengthens the period available for proper technical design of community facilities.
5. Facilitates coordination of city programs with those of other governmental agencies.
6. Enables city departments to more efficiently schedule operations, purchases of major equipment items and expansion of facilities.
7. Aids in assuring that projects will be implemented in accordance with predetermined priorities of need.
8. Enables the taxpayer to see what services he is receiving for his tax dollars and provides a guideline by which he can foresee what projects are scheduled for any particular area.



Kings Mountain's capital improvements budget is based on the following assumptions:

1. The citizens of Kings Mountain will be willing to pay for those items of equipment and the facilities herein set forth.
2. The need for public improvements may in some cases exceed the available tax revenue -- necessitating the issuance of bonds.
3. The legal limitations on Kings Mountain's ability and method of financing improvements will not change during the period of the program.
4. The basis of allocating state-collected, locally-shared taxes will not materially change during the scheduled program.
5. The Federal government will continue to allocate money for the construction of water and sewerage facilities, though these allocations may be smaller, proportionately, than they have been in the past.



SUMMARY OF COST OF PROJECTS

The listing below shows the cost of the improvements programmed for each fiscal year of the six-year program. Sources of financing the programmed improvements are also given by fiscal year.

FISCAL YEAR 1967-68		
Total		\$3,006,200
Current Revenue	\$479,520	
Federal	966,180	
State	589,000	
General Obligation Bonds	971,500	
FISCAL YEAR 1968-69		
Total		\$3,448,750
Current Revenue	\$260,750	
Federal	400,000	
General Obligation Bonds	2,788,000	
FISCAL YEAR 1969-70		
Total		\$ 61,000
Current Revenue	\$ 61,000	
FISCAL YEAR 1970-71		
Total		\$ 345,500
Current Revenue	\$345,500	
FISCAL YEAR 1971-72		
Total		\$ 104,500
Current Revenue	\$104,500	
FISCAL YEAR 1972-73		
Total		\$ 110,750
Current Revenue	<u>\$110,750</u>	
GRAND TOTAL		<u>\$7,076,700</u>
Current Revenue	\$1,362,020	
Federal	1,366,180	
General Obligation Bonds	3,759,500	
State	<u>589,000</u>	



The total of the programmed improvements will be \$7,076,700, of which \$964,000 is scheduled for major highway construction, and \$864,000 of this cost will be paid with Federal and State aid. Of the remaining \$6,112,700, \$1,362,000 will be paid out of current revenue. General obligation bonds and Federal grants totalling \$3,759,500 and \$1,366,180, respectively, will be needed to finance the balance of the programmed improvements.

#### MUNICIPAL REVENUES AND EXPENDITURE PATTERNS

The foregoing sections gave the cost of the proposed projects in the Capital Improvements Budget, but an analysis of the city's financial position will be helpful in determining whether or not the city can feasibly finance the proposed programs.

The City of Kings Mountain at the present time has a total bonded indebtedness of \$430,000, and this is approximately 2 per cent of its total assessed valuation of \$23,116,466.00. State law prohibits bonded indebtedness to exceed 8 per cent of the total assessed valuation. Eight per cent of Kings Mountain's total assessed valuation amounts to \$1,849,317, which means that Kings Mountain could issue bonds for over one and a half million dollars now. Water bonds do not count against the limit. The city's capacity to issue additional bonds will also increase due to revaluation and the retirement of outstanding bonds.

Debt service is the amount which Kings Mountain must spend each year to pay off the principal and interest on past bond issues. The following table lists the annual payments necessary to retire the current outstanding bonds as they fall due in each year.





<u>Year</u>	<u>Principal</u>	<u>Interest</u>
1967	\$30,000.00	\$8,950.00
1968	30,000.00	7,975.00
1969	30,000.00	7,275.00
1970	30,000.00	6,575.00
1971	30,000.00	5,875.00
1972	30,000.00	5,175.00
1973	30,000.00	4,475.00
1974	30,000.00	4,025.00
1975	20,000.00	3,600.00
1976	20,000.00	3,200.00
1977	20,000.00	2,800.00
1978	20,000.00	2,400.00
1979	20,000.00	2,000.00
1980	20,000.00	1,600.00
1981	20,000.00	1,200.00
1982	20,000.00	800.00
1983	20,000.00	400.00
1984	10,000.00	200.00

Source: City Clerk, City of Kings Mountain, N.C.

This debt service is paid from the General Fund and this should be remembered when programming money for the Capital Improvements Budget from current revenue. Also, the sewer bonds that have been approved will probably be issued during the next fiscal year, thereby increasing Kings Mountain's debt service.

The following is a table depicting past financial trends involving expenditures, revenues, operating funds, debt service and capital outlay. An overall increase can be seen in the total revenues, operating expenditures, debt service and capital outlay. It is assumed that these trends will continue into the future, and some of the projects whose cost is programmed to be paid out of current revenue may have to be financed by the issuance of bonds.



PAST FISCAL TRENDS

<u>Fiscal Year</u>	<u>Revenues</u>	<u>Operating Expenses</u>	<u>Debt Service</u>	<u>Capital Outlay</u>
1960-61	\$690,000	\$499,000	\$48,454	\$142,546
1961-62	701,000	522,115	46,989	131,896
1962-63	745,000	560,562	46,128	138,310
1963-64	821,000	585,608	45,322	190,070
1964-65	907,459	654,047	45,012	208,400
1965-66	1,289,933	954,972	41,926	293,035

Source: City Clerk, City of Kings Mountain, N.C.

CAPITAL IMPROVEMENTS BUDGET  
 FISCAL YEAR 1967-68 THROUGH  
 FISCAL YEAR 1972-73

Kings Mountain's capital improvements budget for fiscal years 1967-68 through 1972-73 is presented on the following pages. Sources for financing the various projects are shown in detail. On the left side of the table are line numbers which correspond to the line numbers used in the Public Improvements Program. At the right side of the table are the recommended years 1967-68 through 1972-73 for scheduling the projects which will match the fiscal capabilities for Kings Mountain.



CAPITAL IMPROVEMENTS TABLE

Line Dept. Item and No. Project	Cost Scheduled for 6-Year Period 1967-73	Source	Recommended and Scheduled					
			Fiscal Year 1967-68	Fiscal Year 1968-69	Fiscal Year 1969-70	Fiscal Year 1970-71	Fiscal Year 1971-72	Fiscal Year 1972-73
<u>CITY HALL</u>								
1 Renovation of City Hall	\$10,500	CR	10,500					
2 Billing machine	32,000	CR	32,000					
Total	\$42,500		42,500					
<u>PUBLIC WORKS DEPARTMENT</u>								
3 Construction of new Public Works & Utilities Bldg.	\$60,000	CR	60,000					
Total	\$60,000		60,000					
<u>FIRE DEPARTMENT</u>								
4 Purchase a new 1,000 GPM pumper	\$24,000	CR	24,000					
Total	\$24,000		24,000					
<u>POLICE DEPARTMENT</u>								
Replacements:								
5 Police cruiser	\$ 2,500	CR	2,500					
6 Police cruiser	2,500	CR		2,500				
7 Police cruiser	2,500	CR			2,500			
8 Police cruiser	2,500	CR				2,500		
9 Police cruiser	2,500	CR					2,500	
10 Police cruiser	2,500	CR						2,500
Total	\$15,000		2,500	2,500	2,500	2,500	2,500	2,500

CR = Current Revenue



Line Dept. Item and No.	Project	Source	Cost Scheduled for 6-Year Period						Recommended and Scheduled						
			1967-73	1967-68	1968-69	1969-70	1970-71	Fiscal Year 1971-72	Fiscal Year 1972-73						
<u>ELECTRIC DEPARTMENT</u>															
11	Replace line truck	CR	\$17,500	17,500											
Construction:															
12	New circuits to balance load on electrical system	CR	7,400	7,400											
Total			\$24,900	24,900											
<u>GAS DEPARTMENT</u>															
Construction:															
13	3" line in Lake Montonia Rd.	CR	\$ 6,500	6,500											
14	3" line in Linwood Road	CR	4,000	4,000											
15	2" line in Ashley Road from Roxford Road	CR	3,000	3,000											
16	3" line in N.C.161	CR	10,000		10,000										
17	3" line in North Cansler St.	CR	6,000												
18	2" line in Joyce St.	CR	1,500												
19	2" line in Oakland St.	CR	1,500												
20	Replace 1957 1/2 ton pick-up	CR	2,000	2,000											
21	Replace 1961 Davis ditching machine	CR	3,000												
Total			\$37,500	15,500	13,000										

CR = Current Revenue





Line Dept. Item and No. Project	Schedu- led for 6-Year Period	Source	Cost				Recommended and Scheduled			
			Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
<u>WATER DEPARTMENT</u>										
Construction:										
22	6" line in Allison Court from Downing Rd. to Wales St.	\$ 6,000	CR	6,000						
23	6" line in Downing Rd. from Garrison St. to termination of Downing Rd.	6,000	CR	6,000						
24	6" line in Joyce St. Extension	5,000	CR	5,000						
25	6" line in Oakland St. from Meadowbrook Drive to termination of Oakland St.	5,000	CR	5,000						
26	8" line in York Rd. and south from Oriental Ave. to I-85	15,000	CR			15,000				
27	6" line in Garrison Drive from US 74 to termination of Garrison Drive	3,000	CR			3,000				
28	8" line in Wales Rd. from Downing Rd. to termination of Wales Rd.	3,000	CR			3,000				
29	8" line in N. Gansler St. from Gantt St. to N.C. 216	15,000	CR					15,000		
30	6" line in Phifer Rd. from W. Mountain St. to the High School	11,000	CR						11,000	

CR = Current Revenue

Water Department - continued



Line Dept. Item and No.	Scheduled for 6-Year Period 1967-73	Source	Recommended and Scheduled					
			Fiscal Year 1967-68	Fiscal Year 1968-69	Fiscal Year 1969-70	Fiscal Year 1970-71	Fiscal Year 1971-72	Fiscal Year 1972-73
31	(Water Dept. continued) 8" line in US 74 west from city limits to Lafayette St.	CR			4,500			
32	8" line in N.C. 161 north from Benfield Rd. to the Gaston County line	CR		15,000				
33	Extend existing 6" line along Grove, Linwood, Jackson & Woodside Sts.	CR			6,000			
34	12" line in Canterbury Rd. from Oriental Ave. to I-85	CR					30,000	
35	8" line in Cleveland Ave. from existing main in Ridge St. to Linwood Ave.	CR					15,000	
36	8" line in Battle-ground Ave. from Wells St. to Margrace Mill area	CR						25,000
37	8" line in Piedmont St. & Cherryville Rd. to its intersection with N. Cansler St.	CR						13,000
38	8" line in Waco Rd. from city limits to Spring St.	CR						6,000



Line Item No.	Dept. and Project	Schedu- led for 6-Year Period 1967-73	Source	Recommended and Scheduled					
				Fiscal Year 1967-68	Fiscal Year 1968-69	Fiscal Year 1969-70	Fiscal Year 1970-71	Fiscal Year 1971-72	Fiscal Year 1972-73
	(Water Dept. continued)								
39	Acquire land for proposed reser- voir and dam; also construct a new 4 MGD treat- ment plant, pumping facilities and a 24" transmission line		350,000F 2,788,000B		3,138,000				
40	Repair & paint filter plant		3,000 CR		3,000				
41	Replace raw water gauge at filter plant		1,000 CR						
42	Replace finished water gauge at filter plant		1,000 CR						
43	Replace 1955 Chevrolet dump truck		4,500 CR			4,500			
44	Replace 1962 3/4 ton Ford pick-up		2,500 CR				2,500		
	Total		\$3,333,500		3,162,000	19,500	39,000	45,000	44,000

CR = Current Revenue

F = Federal

B = General Obligation Bonds



Line Dept. Item and No.	Project	Source	Cost Scheduled for 6 year Period			Recommended and Scheduled			Fiscal Year 1972-73
			1967-73	Fiscal Year 1967-68	Fiscal Year 1968-69	Fiscal Year 1969-70	Fiscal Year 1970-71	Fiscal Year 1971-72	
<u>SEWER DEPARTMENT</u>									
45	Treatment plant and associated lines. Improve McGill plant	\$1,360,000	\$388,500F 971,500B	1,360,000					
46	8" line in Allison Court from Downing Rd. to Wales St.	6,000	CR	6,000					
47	8" line in Downing Rd. from Garrison Dr. to termination of Downing Rd.	6,000	CR	6,000					
48	8" line in Joyce St. Ext.	6,250	CR	6,250					
49	8" line in Sims St. from US 74 to termination of Sims St.	5,050	CR	5,050					
50	8" line in Oakland Ave. from Meadowbrook Dr.	6,250	CR	6,250					
51	15" line in Phenix St. from McGill St. to treatment plant	30,000	CR	30,000					
52	8" line in York Rd. south from existing line in Oriental Ave. to I-85	9,000	CR	9,000					
53	8" line in Garrison Dr. from US 74 to termination of Garrison Dr.	3,000	CR	3,000					
54	8" line in Wales Rd. from Downing Rd. to termination of Wales Rd.	3,000	CR	3,000					
	CR = Current Revenue								





Line Item and Project No.	Dept. and Project	Scheduled for 6-Year Period 1967-73	Source	Recommended and Scheduled					
				Fiscal Year 1967-68	Fiscal Year 1968-69	Fiscal Year 1969-70	Fiscal Year 1970-71	Fiscal Year 1971-72	Fiscal Year 1972-73
	(Sewer Dept. continued)								
55	Construction: 8" line in N. Cansler St. from Gantt St. to N.C. 216	13,000	CR				13,000		
56	15" line in Canterbury Rd. from Oriental Ave. to I-85	25,000	CR					25,000	22,500
57	8" line in Battle-ground Ave. from Wells St. to Margrace Mill area	22,500	CR						
58	8" line in Piedmont Ave. & Cherryville Rd. to their intersection with N. Cansler St.	12,000	CR						12,000
59	8" line in Waco Rd. from the city limits to Spring St.	5,250	CR						5,250
	Total	\$1,512,300		1,413,300	21,250		13,000	25,000	39,750

CR = Current Revenue



Cost

Line Dept. Item and No. Project	Scheduled 6-Year Period 1967-73	Source	Recommended and Scheduled			
			Fiscal Year 1967-68	Fiscal Year 1968-69	Fiscal Year 1969-70	Fiscal Year 1971-72
SANITATION DEPT.						
60	Replace 1957 Chevrolet truck & MB packer	CR	12,000			
61	Replace 1963 Ford truck & leach packer	CR	12,000			12,000
62	Purchase payloader for landfill site	CR	22,000			
	<b>Total</b>		<b>34,000</b>			<b>12,000</b>
STREET DEPARTMENT						
63	Widen Cansler St. from Walker St. to W. Gold St.	S	314,000			
64	Widen Gold St. from Battleground Ave. to Oriental Ave.	CR	100,000	100,000		
65	Widen & relocate York Rd. from city limits to South Carolina line	275,000F 275,000S				
66	Replace Dodge 1½ ton dump truck	CR	4,500			
67	Replace 1955 Chevrolet 1½ ton dump truck	CR	4,500			
68	Replace 1953 Chevrolet 1½ ton dump truck	CR	4,500			

CR = Current Revenue  
S = State  
F = Federal

Street Department - continued



Line Item and No.	Dept. and Project	Cost Scheduled for 6-Year Period 1967-73	Source	Recommended and Scheduled						
				Fiscal Year 1967-68	Fiscal Year 1968-69	Fiscal Year 1969-70	Fiscal Year 1970-71	Fiscal Year 1971-72	Fiscal Year 1972-73	
	(Street Dept. continued)									
69	Replace 1949 tractor & mower	4,000	CR	4,000						
70	Replace 1964 dump truck	4,500	CR						4,500	
	<b>Total</b>	<b>986,000</b>		<b>881,500</b>	<b>100,000</b>				<b>4,500</b>	
	Annual appropriation for minor street improvements*	120,000	CR	20,000	20,000	20,000	20,000	20,000	20,000	
	<b>Total</b>	<b>\$1,106,000</b>		<b>901,500</b>	<b>120,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>24,500</b>	
<b>URBAN RENEWAL</b>										
71	Expenditure for downtown urban renewal	\$271,000	CR					271,000		
	<b>Total</b>	<b>\$271,000</b>						<b>271,000</b>		
<b>RECREATION</b>										
72	Construct neighborhood recreation facility	\$452,000	302,680F 149,320CR	452,000						
73	Acquire additional land adjacent to McGinnis St. park	12,000	CR	12,000						
74	Construct additional facilities at McGinnis park	100,000	50,000F 50,000CR		100,000					
75	Purchase additional equipment for McGinnis St. park	10,000	CR			10,000				
	<b>Total</b>	<b>\$574,000</b>		<b>464,000</b>	<b>100,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	

CR = Current Revenue  
F = Federal

\*Sidewalk, resurfacing, curb and gutter



Line Dept. Item and No. Project	Scheduled for 6-year Period 1967-73	Source	Recommended and Scheduled						
			Fiscal Year 1967-68	Fiscal Year 1968-69	Fiscal Year 1969-70	Fiscal Year 1970-71	Fiscal Year 1971-72	Fiscal Year 1972-73	
<u>LIBRARY</u>									
76	Enlarge & remodel Present library	CR		20,000					
77	Provide additional book stacks & equipment	CR		10,000					
<u>Total</u>				<u>\$30,000</u>					

GRAND TOTALS \$7,076,700 \$1,362,020CR  
 1,366,180F  
 3,759,500B  
 589,000S

Fiscal Year 1967-68 \$3,006,200  
 Fiscal Year 1968-69 3,448,750  
 Fiscal Year 1969-70 61,000  
 Fiscal Year 1970-71 345,500  
 Fiscal Year 1971-72 104,500  
 Fiscal Year 1972-73 110,750  
\$7,076,700

\$7,076,700 \$7,076,700

CR = Current Revenue  
 F = Federal  
 S = State  
 B = General Obligation Bond

STATE LIBRARY OF NORTH CAROLINA



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